

Bob Liodice President and Chief Executive Officer Association of National Advertisers







1. Marketing must become increasingly targeted, focused and personal.



2. Marketing must build real, tangible and enduring brand value.



Intangible Assets =

50% - 70% of Market Cap



Coca Gola

Market Cap
\$104.6 Billion

Intangible Assets \$64 Billion

> Hard Assets \$40.5 Billion



3. Marketing must become more effective – more creative, insightful and accountable.



4. Marketing must become more integrated and proficient in managing expanding media platforms.



5. The marketing supply chain must become more efficient and productive.



6. The marketing ecosystem—including agencies, media and suppliers—must become increasingly capable.



7. Marketing professionals must become better, highly skilled, diverse leaders.



8. Marketing must be indisputably socially responsible.



9. Marketing must be unencumbered by inappropriate legislation or regulation.



10. The marketing discipline must be elevated and respected.



To sign the Constitution:

- 1. Email constitution@ana.n
- 2. Visit www.ana.net/constit

