Key Note Panel

The Next Three Years **Changing The Game Marketing and Finance Align**

David Reibstein William Stewart Woodside Professor **University of Pennsylvania - Wharton School** Charter Director of the MASB August 2010 **Boston**



Marketing Accountability Standards Board of the Marketing Accountability Foundation of the Marketing Accountability Foundation

The Proposition



where marketing and finance align

on measurement

for reporting, forecasting and improving financial returns from buyers in markets...short-term and over time.

AKA





The 2010 Summer Summit

Will feature a Key Note Panel comprised of Senior Marketing and Finance executives who will identify common ground & reach conceptual alignment as to the role of marketing (and brands) in the overall financial performance of the firm



The Panel

Finance



Jeff Kampsen FedEx & Coca-Cola

Marketing



Ken Lewis Sun Coffee Roasters Timex, Stanley Works Walt Disney



John Matthews Comcast



Bob Liodice ANA Constituency All Brands

role of marketing (and brands) in overall financial performance of the firm



Conceptual Alignment?

Marketing => Branding

Creating Brand Preference

Profitable Growth over Time*

Asset (Brand Value)

Shareholder Value

On Balance Sheet**

Panel aligned/agreed with following caveats:

* "How much" & "over what period of time" needs quantification ** Not sure this is necessary



Q & A: MASB Board & Guests

Board & Guests aligned /agreed with following exceptions:

Marketing function not entirely responsible for creating/building brands

Brand needs agreed upon definition



The Decision

In May 2010, the decision was made by MASB Directors to move beyond The First 3-Years (Start-Up) to The Next 3-Years (Game Changers) with two "game changing" projects as the cornerstones of the Plan



The Next 3-Years

Overall Objectives: Change the Game, Ignite the Transformation

- GC I: FASB/MASB Partnership for Aligning GAAP and MMAP Become FASB's partner for changing the accounting & reporting rules related to marketing expenditures such that financial returns from corporations will be driven and measured by buyer behavior in markets over time*
- GC II: Branding, From Expense to Investment Model & Discipline Develop and trial/validate an internal model for brand building budgeting and project/expense authorization that represents the time period over which financial returns from the activity are realized... align management incentive systems accordingly
- Prioritize other Projects to support the game changers



Thank-you!

