### Improving the Marketing Information Chain

- For Better Communication
- For Better Accountability
- For Better Marketing

Carl Spaulding March, 2008



#### Marketing Works . . .

- But some marketing works better than others
- There is significant financial benefit from doing more of what works well, and less of what doesn't

#### Continuous Improvement will drive growth

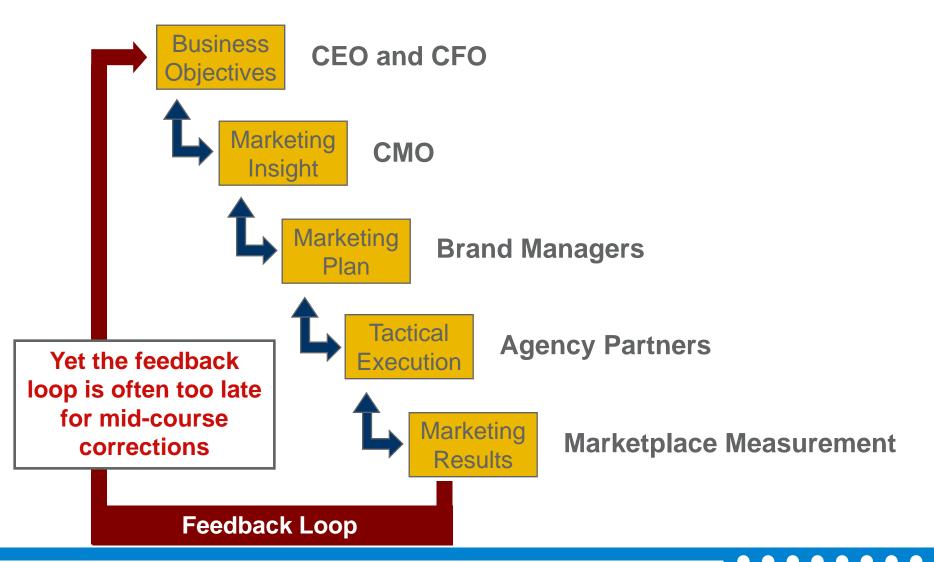
- Making successful campaigns even more effective
- Increasing the efficiency of marketing spending
- Understanding and improving marketing ROI

### Continuous Improvement requires timely and accurate communication

- To enable feedback from marketplace results
- In time to make mid-course corrections

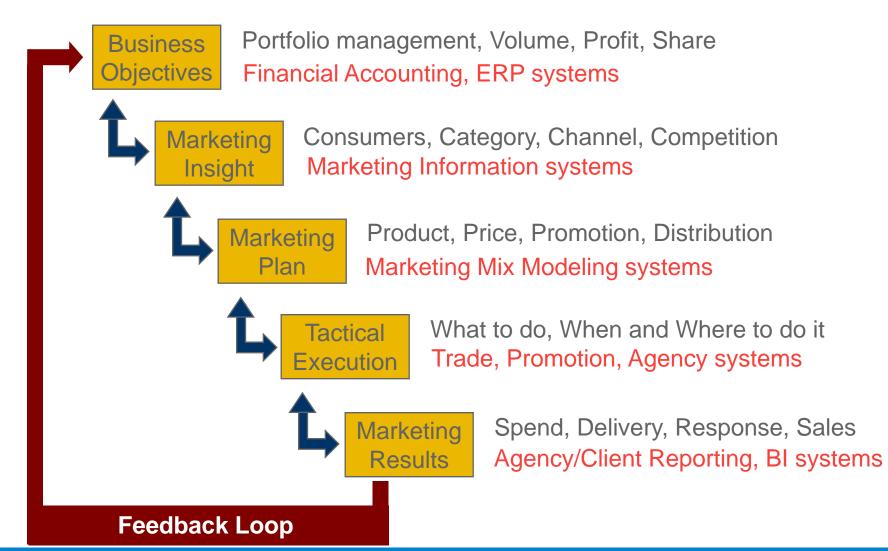


### The planning cycle moves from objectives to execution, informed by marketplace results for feedback



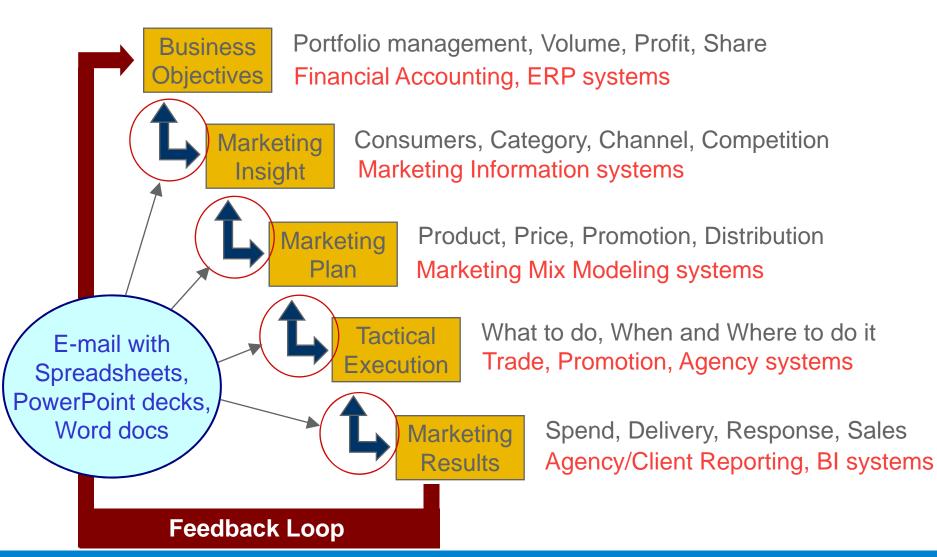


# Each constituency in the marketing chain uses different systems, definitions and data sources



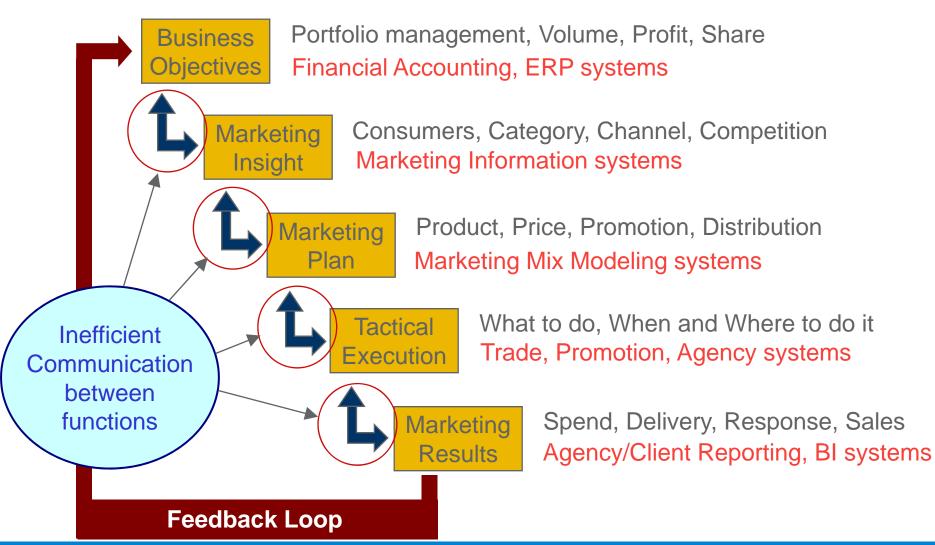


### MS Office documents are the primary medium of communication between constituencies





# Inefficient communication at each step slows feedback and makes accountability difficult





### An "Information Chain" using common definitions to share data between functions is the solution



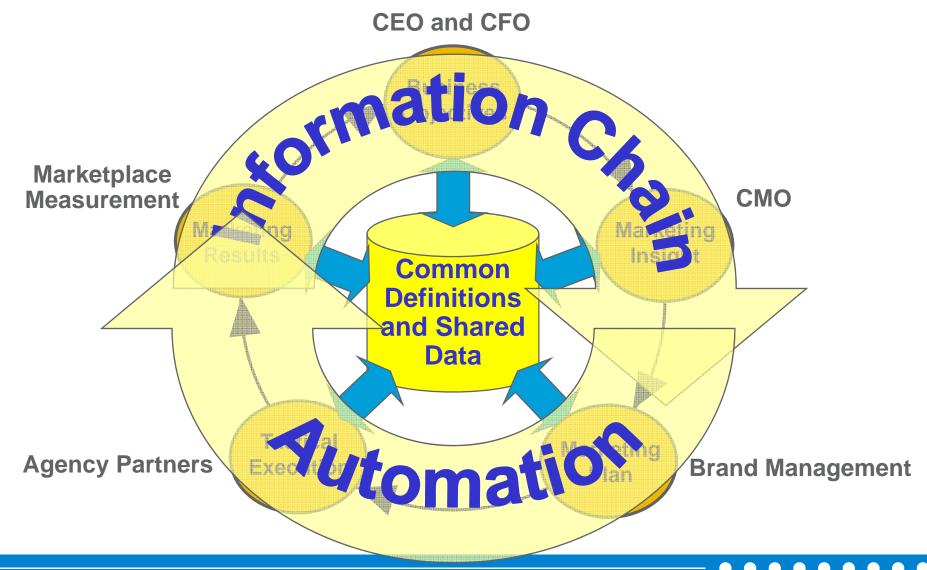


### An Information Chain is based on a central repository of common definitions and shared data





### Automation speeds up the feedback loop, enabling mid-course corrections and continuous improvement



### Information Chain Automation provides significant benefits for Marketers and their business partners

### Efficient information sharing between all business stakeholders

Finance, Marketing, Brand Management, and Agencies

#### Ongoing feedback and learning

- Derived from comparing actual results to planned objectives
- "Year-to-Date", "Year-to-Go" generates "Need-to-Do"

#### Accountability

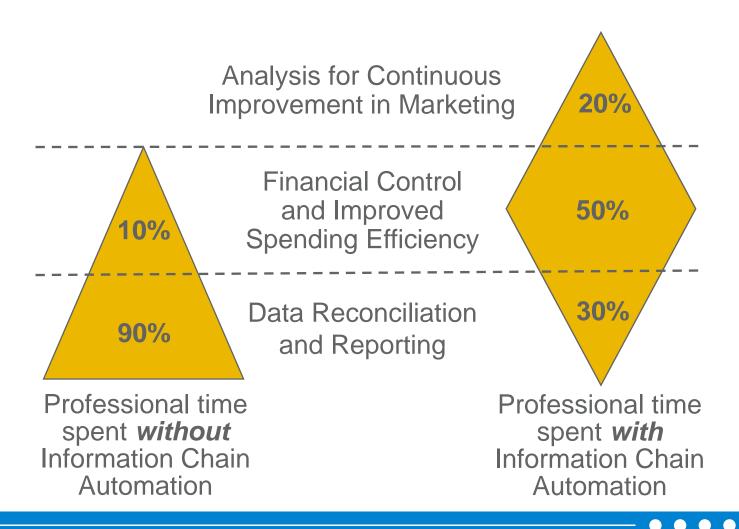
- Accurate, transparent, and consistent information
- Supporting the measurement, forecasting and improvement of financial return from the investment of marketing resources

#### Timely communication

 Continuous improvement requires understanding what is happening <u>now</u> . . . in time to react!

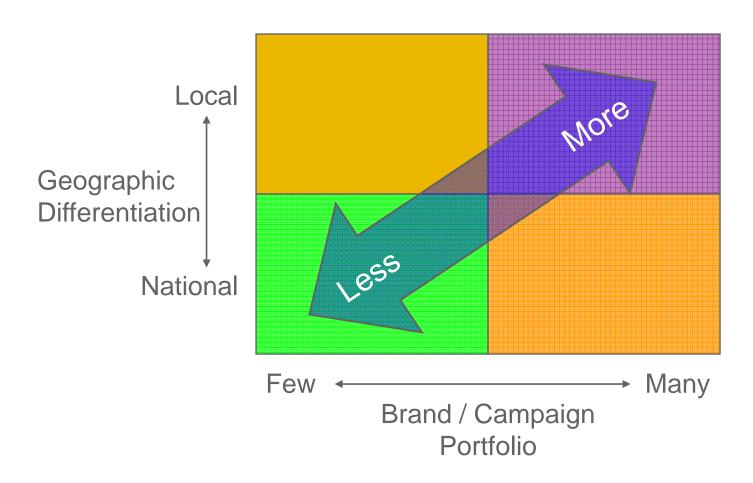


### Information Chain Automation frees up all constituencies to focus on better Marketing





### The amount of added value from Information Chain Automation depends on the complexity of the business



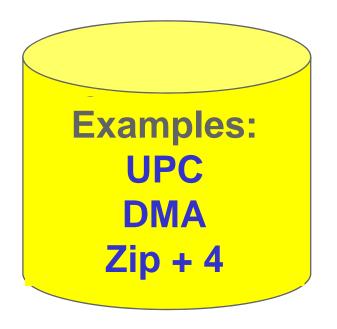


# The benefits of Information Chain Automation derive from the sharing of common data across systems





### Some definitions are already universal and are used consistently throughout the marketing industry





### But many definitions vary among marketing constituencies – making working together harder



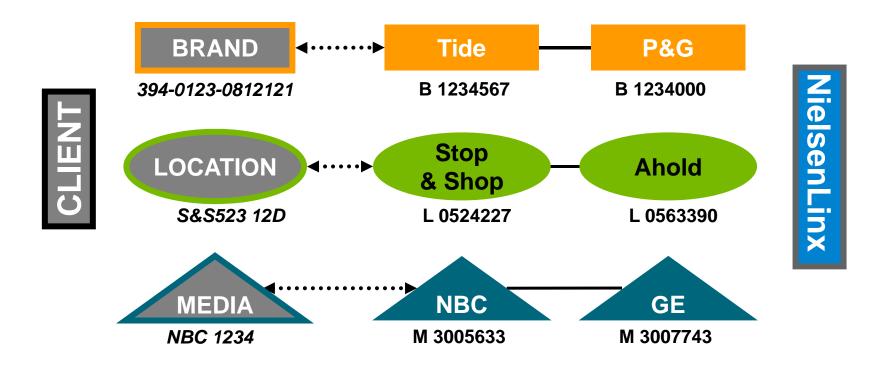


### Nielsen is launching NielsenLinx – a "master data" service which provides these common definitions



### NielsenLinx will provide and maintain global master data for Brands, Locations, Media and Entertainment

- NielsenLinx Codes Unique Identifiers that Facilitate Integration
- Syndicated Organizational and Media Ownership Hierarchies
- MarketSync Process Encoding Client Data with NielsenLinx IDs



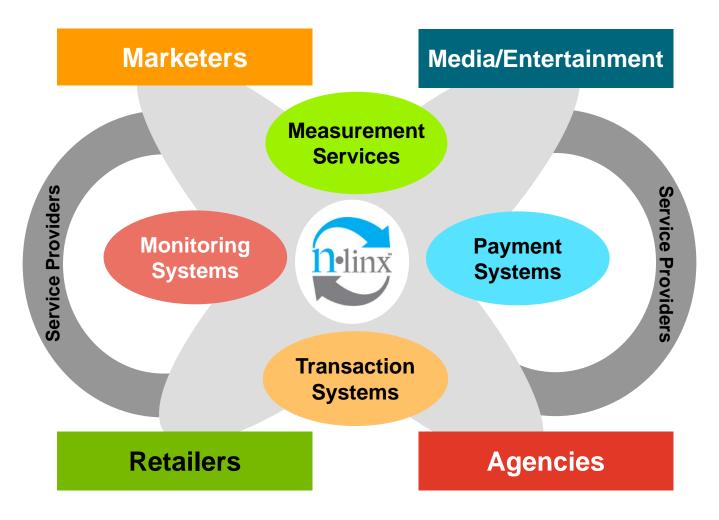


### NielsenLinx enables different business functions and systems to work together better





#### The NielsenLinx Network



Common Language Throughout the Marketing Information Chain



### Next Steps

- Continue to solicit feedback from industry stakeholders
- Refine Marketing Information Chain Automation vision
- Finalize NielsenLinx Automation technology plan
  - Web service
  - Scheduled or "on demand" delivery
  - Processes to improve the Marketing Information Chain
- Prepare Deployment Timeline
  - Three Year Plan
  - Initiate pilot projects to validate benefits
  - Scheduled releases beginning in 2008
- Industry Consortium Business Model
  - Universal acceptance of NielsenLinx definitions and codes
  - In liaison with all industry groups (4As, ARF, ANA, MASB)

