Marketing **Accountability Standards**

Digital Accountability

Charles Cantu Cantu Holdings



August 2018 **Boston**

DAI Project (Under Development)

Project

Digital Accountability Initiatives (DAI) (Papatla & Cantu)

Issue Addressed Investments in Digital Marketing Have Grown but Accountability Has Lagged

Project Objective

Identify Obstacles to Digital Accountability, Prioritize, & Launch Initiatives to Resolve

Expected Outcome

Practical Guidelines for Managing Digital Investments

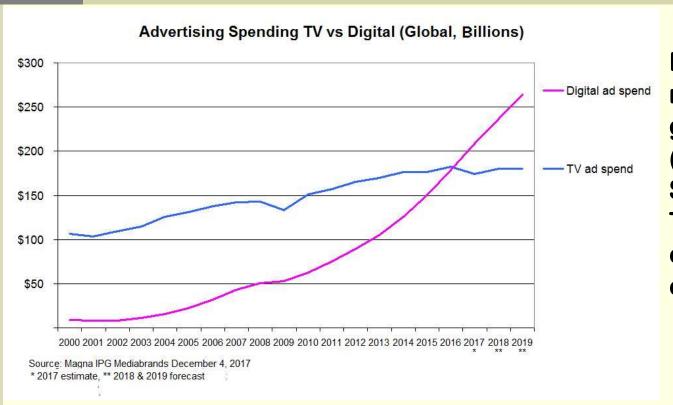
Strategy
Conduct Industry
Research Identifying
Obstacles, Engage
Digital and Market
Research Industry
Experts, Document
Solutions

MASB

When

2018-2020

Digital Ad Spend Now Surpassing Television

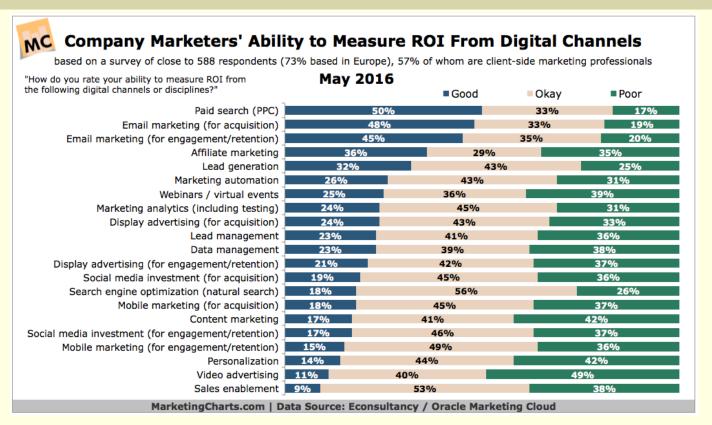


Digital marketing spend grew unabated (\$209 Billion vs. \$178 Billion in TV**) despite continuing concerns

*Source: MAGNA



Ability to Measure Digital ROI Has Lagged





Two Forbes.MASB EI sessions to understand









The following issues were identified and ranked

- 1. Brand safety
- 2. User experience (tie w/1)
- 3. Transparency
- 4. Brand value building
- 5. Lack of governance
- 6. Incompatibility of metrics (tie w/5)
- 7. Data integrity
- 8. Ineffective creative units (tie w/7)
- 9. Viewability

In the future there can be no marketing accountability if digital is not accountable.

Hundreds of billions of marketing dollars are at stake!



Brand Safety



YouTube ads found on extremist content channels, reigniting company's brand safety **ISSUES**

Just over a year ago, multiple brands boycotted YouTube's ad network after discovering their ads were being displayed alongside extremist content.

Amy Gesenhues on April 20, 2018 at 3:46 pm



By Christopher Heine | April 19, 2017



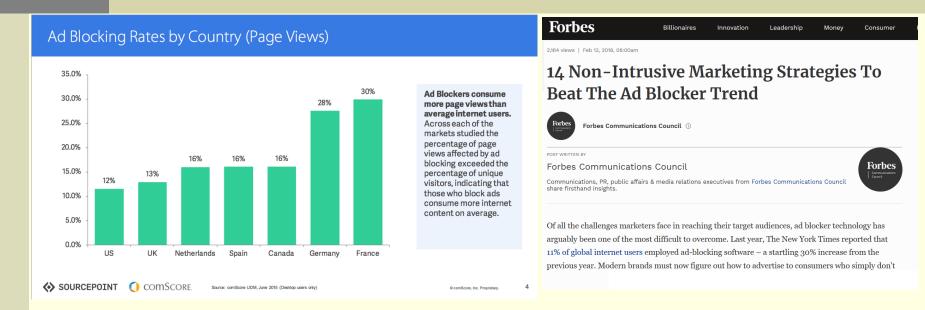
BRAND SAFETY ISSUES GO WAY BEYOND YOUTUBE, SAYS ADVERTISING WEEK EUROPE

By Emma Hall. Published on March 23, 2017.

AT&T and Johnson & Johnson are the latest big advertisers to halt YouTube ad buys, but the problem of ads and offensive content extends way beyond Google and Facebook, according to a session on terror funding led by The Guardian at Advertising Week Europe.



User Experience







Transparency



SEARCH

For Ad Agencies to Survive, **Transparency Must Be More Than** Just A Buzzword

by AdExchanger // Monday, March 26th, 2018 - 12:04 am







"Data-Driven Thinking" is written by members of the media community and contains fresh ideas on the digital revolution in media.

Today's column is written by Mike Romoff, head of global agency and channel sales at LinkedIn.

Ad agencies face an existential crisis, years in the making, and it feels particularly urgent at this moment.

There has been a decline in advertising jobs for the first time since the US government started tracking the industry. In February, the



Mike Romoff, Head of Global Agency & Channel Sales at LinkedIn

Data-Driver



GDPR mayhem: Programmatic ad buying plummets in Europe

MAY 25, 2018 by Jessica Davies



The arrival of the General Data Protection Regulation's enforcement May 25 has hurled the digital media and advertising industries into a tailspin.

Since the early hours of May 25, ad exchanges have seen European ad demand volumes plummet between 25 and 40 percent in some cases, according to sources. Ad tech vendors scrambled to inform clients that they predict steep drops in demand coming through their platforms from Google. Some U.S. publishers have halted all programmatic ads on their



Brand Value Building



EVERETT COLLECTION/SHUTTERSTOCK/THE ATLANTIC

Nineteenth-century retailer John Wanamaker is responsible for perhaps the most repeated line in marketing: "Half the money I spend on advertising is wasted, the trouble is I don't know which half."



Contribute

How the digital age has impacted the fundamentals of brand building

11 May 2018 15:00 Marketing

The majority of marketing professionals have focused heavily on becoming digitally savvy, but have left fundamental branding knowledge behind, says Derryn Jackson, account manager at Flume Digital Marketing.



At the end of the day, even with digital communications, whether that be through social or advertising, we are still moving towards the same goal, which is positively impacting the organisation that we are working for.

This caused me to revisit this knowledge and even upskill on fresh literature that attempts to unpack how brands fit in and

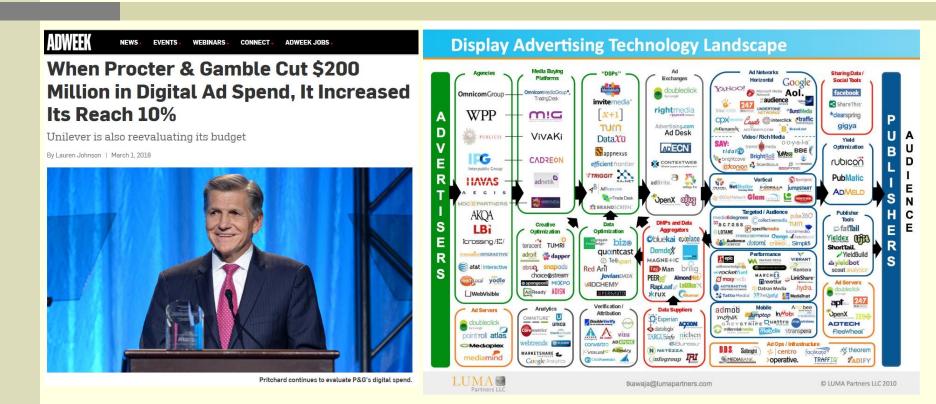
can successfully navigate the digital landscape. It was good to know that I wasn't too far off in my initial thinking.

The foundation of brand building is storytelling

This universal human insight really hasn't changed in all our years of human evolution. As a species, we react to stories that resonate with us.



Lack of Governance





Incompatibility of Metrics

News

Media Daily News

COMMENTARY

MediaPost

ARF Audience Measurement Conference 2017: Media, Models, Methods

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Q

by Tony Jarvis, Op-Ed Contributor, June 19, 2017

In addressing the increasingly complex and diverse media measurement and data analytics issues facing the industry, a Blue Ribbon group of experts offered various evaluations, concepts, recommendations and solutions at the ARF conference.

Here are some of the highlights of the event, now in its 12th year. These nuggets can be followed up via the referenced speakers and their companies or through ARF directly. To keep it simple, and hit the broad strokes, key points been summarized as follows:

X-Platform Best Practices - Josh Chasin, comScore and Bill Harvey, Research Measurement Technologies

- · Hybrid methods key to today's methods
- Integration of carefully cleaned 'Big Data' with probability sample (panel) "covers" survey non-cooperators
- Fusion hooks critically important



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Making Cooperative Measurement Models Work - Jamie Power, one2oneZone Media; Jonathan Steuer, Omnicom MediaGroup; Megan Clarken, Nielsen

- · Without age, sex, how do you trade?
- Avoid the race to the bottom on rates
- In moving to an impression-based world, impressions across platforms need to be harmonized
- · Representative sample are required as a means to clean Big Data
- · Addressable TV is the future, but still problematic in terms of target accuracy
- MRC accreditation across media data sets that drive comparability (harmonization) are critically important

This dialogue segued into the next panel.

Can TV and Digital Currencies be Unified? Ed Gaffney, GroupM; George Ivie, Media Rating Council; Manu Singh, Discovery Communications; Daniel Slotwiner, Facebook

- · All impressions not created equal
- Conflict is between digital (viewable) impressions and C same day/C3/C7
- · Vendors: Don't protect legacy businesses, provide transparency and speed
- · Panels can no longer do it all
- Eliminating fraud traffic; cleaning Big Data sets; de-duplication very hard



Data Integrity









Facebook admits its 10th measurement mistake since September

The mistake -- mischarged clicks on video carousel ads by smartphone web users -- is the first that directly affected advertisers' wallets.

Tim Peterson on May 16, 2017 at 1:00 pm



Facebook has messed up on its math again. More notable than the error itself is the fact that, by my count, this is the tenth measurement mistake that the company has disclosed since September 2016 and the first that resulted in Facebook mischarging advertisers.

Over the course of a year, Facebook incorrectly charged advertisers for link-based video carousel ads that ran on its mobile site when clicked on by smartphone users, the company <u>announced on Tuesday</u>. Facebook is refunding the affected advertisers in full.



Facebook adds more third-party verification to video metrics

Some metrics, such as percentage viewed and 30-second views, are also being pushed out.

By Bree Rody-Mantha

1 day ago



TOP STORY

nielsen

Will advertisers leave Facebook due to lack of 3rd-party data?

Facebook's decision to retire its ad tool Partner Categories, which employs third-party data, due to GDPR privacy rules could add to the company's financial woes as advertisers may follow in users' footsteps by leaving the platform, write Sam Schechner and Nick Kostov. "It's going to have an impact for us because a good chunk of our spend uses non-Facebook targeting" said Heineken's Ron Amram. The Wall Street Journal (fiered subscription model) (7/30)

Ineffective Creative Units

The New york Times

Chase Had Ads on 400,000 Sites. Then on Just 5,000. Same Results.



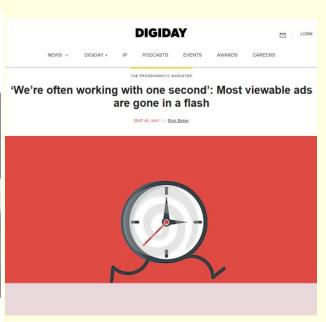
P&G'S \$140 MILLION LESSON ON TRANSPARENCY

By George Popstefanov. Published on August 03, 2017.



Credit: iStock

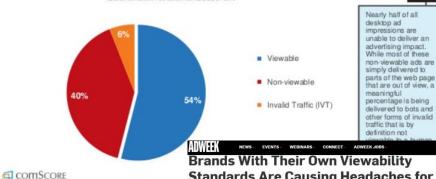
The industry had a seismic reaction to the news that Procter & Gamble slashed digital ad spend by \$140 million last quarter, and did so without any negative impact on their business results. P&G cited brand safety and largely ineffective" ads as the reasons behind the massive cut.





Viewability





Brands With Their Own Viewability
Standards Are Causing Headaches for
the Ad-Tech Industry

IBM and others aren't satisfied with the definition of an online view





By Sack Neff. Published on May 02, 2018.



Credit: Mary Ellen Forte

Enough is enough, marketers: Media Rating Council CEO George Ivie has heard your complaints about viewability, and he thinks you're missing the point.

It's taken longer to nail down "viewability" than the MRC wanted, Ivie says, but the whole digital ad viewability idea was only meant to be a relatively quick fix en route to a bigger thing, which is now set to arrive by 2019. That would be cross-platform media measurement standards across all forms of TV and digital video delivery around demographics or any other audience data that marketers want.



Discussion

- Do you have experiences on digital accountability you would like to share?
- Are there any conclusive and widely cited studies on the effectiveness of digital marketing?
- Are there other aspects of digital accountability we should address?
- Any recommendations for team members?



Thank-you!



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